

General Fund Revenue Budget Monitoring – Service Analysis

Service/Budget	Net Controllable Revised Budget 2019-2020 £000	Net Controllable Forecast 2019-2020 £000	Net Controllable Variance 2019-2020 Q3 £000	%	Net Controllable Variance 2019-2020 Q2 £000	Net Controllable Variance 2019-2020 Q1 £000	Reason for Variance Q3
Adult Services							
Adults Assessment and Care Management	6,404	6,279	(125)	(1.95%)	(211)	(18)	The forecast underspend is as a result of unfilled staff vacancies.
Better Care Fund	-	-	-	-	-	-	
Carer Support	834	869	35	4.20%	26	(21)	
Community Financial Support	1,582	1,608	26	1.64%	(2)	-	
Community Support	802	814	12	1.50%	10	-	
Emergency Duty Team	330	345	15	4.55%	18	17	
Independent Living Service	1,817	1,749	(68)	(3.74%)	(154)	(152)	
Learning Disabilities Care Purchasing	16,736	17,100	364	2.17%	386	803	A forecast overspend is due as a result of an increase in demand for care packages.
Learning Disability Provider	4,773	4,679	(94)	(1.97%)	(37)	(6)	
Mental Health Assessment & Care Management	4,832	4,964	132	2.73%	253	234	A forecast overspend is due as a result of an increase in demand for care packages.

General Fund Revenue Budget Monitoring – Service Analysis

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Older People Care Purchasing	20,289	20,762	473	2.33%	390	79	A forecast overspend is due to increased demand for domiciliary care and nursing placements.
Older People Provider Services	4,413	4,309	(104)	(2.36%)	(6)	120	The forecast underspend is due as a result of unfilled staff vacancies.
Physical Disabilities Care Purchasing	4,411	4,428	17	0.39%	169	97	
Quality Assurance and Policies	369	384	15	4.07%	15	11	
Director of Adults services and Additional Monies	(5,851)	(5,830)	21	0.36%	30	(8)	
Strategic Commissioning	2,092	1,816	(276)	(13.19%)	(214)	(128)	The forecast underspend is as a result of unfilled staff vacancies held pending a restructure and efficiencies against contracts.
Total Adult Services	63,833	64,276	443	0.69%	673	1,028	

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Children's Services and Education							
Child Protection	-	-	-	-	-	-	
Strengthening Families	11,352	9,955	(1,397)	(12.31%)	(1,319)	(389)	The forecast underspend is as a result of holding staff vacancies totalling £974,000 whilst a review is undertaken on what the early help offer will be going forward. We continue to see a reduction in Section 17 of £271,000 and no recourse to public funds of £104,000, a positive outcome of a dedicated project to standardise processes and payments across the service.
Headstart	-	-	-	-	-	-	
Inclusion Support	1,207	1,198	(9)	(0.75%)	30	1	

General Fund Revenue Budget Monitoring – Service Analysis

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Children & Young People In Care	30,800	32,113	1,313	4.26%	1,541	1,062	The forecast overspend is as a result of continued pressures against the placements budgets, this is partially offset by efficiencies across staffing budgets and additional income from Home Office for unaccompanied asylum-seeking children. Whilst Wolverhampton continues to see a decrease in the number of children and young people in care, we have seen average weekly external placement costs increase.
Safeguarding	2,918	2,583	(335)	(11.48%)	(237)	1	The forecast underspend is as a

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							result of the Deprivation of Liberty safeguards (DoLs) service putting into place processes and clear monitoring that has created efficiencies across the area. The budget is being closely monitored, although new legislation is expected next year which may impact on demand.
Director of Children's Services	1,056	1,129	73	6.91%	-	(20)	
Specialist Support	2,816	2,740	(76)	(2.70%)	(18)	33	
Youth Offending	1,136	1,052	(84)	(7.39%)	(56)	(10)	
Strategic Commissioning - Children's	2,092	1,816	(276)	(13.19%)	(214)	(128)	The forecast underspend is as a result of unfilled staff vacancies held pending a restructure

General Fund Revenue Budget Monitoring – Service Analysis

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							and efficiencies against contracts.
Director of Education	331	348	17	5.14%	(50)	-	
Early Years	299	293	(6)	(2.01%)	63	-	
School Organisation	402	722	320	79.60%	223	354	An overspend is forecast as a result of a loss in trading income from schools for 2019-2020 academic year. A review of the structure and services is being undertaken. In addition, there is an overspend related to the partial closure at Towers.
Central Education	(1,264)	(1,235)	29	2.29%	30	29	
Schools	-	-	-	-	-	-	
Special Educational Needs	3,450	3,953	503	14.58%	497	(24)	Forecast overspend due to an increased cost of transporting pupils with Special Educational Needs

General Fund Revenue Budget Monitoring – Service Analysis

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							and Disabilities to and from schools
School Improvement	965	788	(177)	(18.34%)	(143)	81	Forecast underspend due to unfilled staff vacancies and additional income from schools.
Children's Services, Education and Skills	57,560	57,455	(105)	(0.18%)	347	991	

General Fund Revenue Budget Monitoring – Service Analysis

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Public Health and Wellbeing							
Business Continuity & Emergency Planning	4	5	1	25.00%	-	-	
Commissioning	-	(72)	(72)	-	(175)	(177)	
Community Safety & Community Cohesion	31	13	(18)	(58.06%)	-	-	
Healthy Ageing	-	(49)	(49)	-	-	50	
Healthy Life Expectancy	-	60	60	-	70	85	
Public Health Business Management	-	(4)	(4)	-	54	54	
Starting and Developing Well	-	58	58	-	49	(12)	
System Leadership	-	24	24	-	2	-	
Leisure Services	871	926	55	6.31%	-	-	
Total Public Health and Wellbeing	906	961	55	6.07%	-	-	

General Fund Revenue Budget Monitoring – Service Analysis

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City Environment							
Register Office	(51)	(51)	-	-	(36)	-	
Coroners Service	223	223	-	-	-	-	
Bereavement Services	(2,091)	(1,909)	182	8.70%	-	85	An overspend is forecast due to lower income levels than anticipated against budget, along with additional agency staff costs for autopsies and facility repair and maintenance charges.
Business Services	-	-	-	-	-	-	
Black Country Transport	41	41	-	-	-	-	
Environmental Services	6,283	6,240	(43)	(0.68%)	-	(74)	
Fleet Services	1,251	968	(283)	(22.62%)	-	-	An underspend is forecast as a result of additional income from the sale of older vehicles surplus to requirements.
Highways Maintenance	1,575	1,575	-	-	-	-	
Landscaping	31	31	-	-	-	-	

General Fund Revenue Budget Monitoring – Service Analysis

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	£000	£000	£000	%	£000	£000	
	Licensing	182	182	-	-	-	
Markets	(600)	(515)	85	14.17%	37	26	
Operation & Maintenance of Existing Network	1,019	856	(163)	(15.96%)	175	35	This underspend is mainly related to additional permit income.
Enforcement and Parking Services	(3,474)	(2,539)	935	26.91%	717	201	An under achievement of income is forecast as a result of loss of income on street parking and car parks.
Public Protection	1,966	1,642	(324)	(16.48%)	(149)	50	The forecast underspend is as a result of planned vacancies held across the service.
Director City Environment	204	194	(10)	(4.90%)	-	-	
Street Lighting	2,691	2,888	197	7.34%	-	103	This overspend is related to increasing energy costs. This will be mitigated in the

General Fund Revenue Budget Monitoring – Service Analysis

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	£000	£000	£000	%	£000	£000	
Transportation	533	533	-	-	-	19	
Waste and Recycling	6,017	6,286	269	4.47%	800	-	The forecast overspend is due to vehicle repairs and maintenance and purchase of equipment.
Waste Commercial Services	4,529	4,603	74	1.63%	86	-	
Energy and sustainability	168	168	-	-	-	-	
City Events	373	373	-	-	-	-	
Customer Services	2,044	1,879	(165)	(8.07%)	(150)	-	The forecast underspend is due to the ongoing transformation of the service and more efficient processes.
Total City Environment	22,914	23,668	754	3.29%	1,480	445	

General Fund Revenue Budget Monitoring – Service Analysis

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City Assets and Housing							
Housing	975	962	(13)	(1.33%)	-	25	
Capital Programme	(200)	59	259	129.50%	399	275	An under recovery of income is forecast within Projects and Works team as a result of a reduction in external income generation opportunities.
Catering	(89)	(144)	(55)	(61.80%)	(84)	-	
Cleaning	1,464	1,451	(13)	(0.89%)	(19)	-	
Corporate Asset Management	7,969	7,703	(266)	(3.34%)	(224)	-	A forecast underspend reflects reduced in year Carbon Reduction Commitment expenditure and sale of allowances offsetting reduced income forecast for the Estates and Valuations service.

General Fund Revenue Budget Monitoring – Service Analysis

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Corporate Landlord Support	170	135	(35)	(20.59%)	(37)	-	
Estates and Valuations	(4,340)	(3,900)	440	10.14%	219	-	An under recovery of income is forecast as a result of reduced income, largely due to void units and increased professional fees within the Estates and Valuation service.
Facilities Management	828	1,237	409	49.40%	574	355	A continued forecast overspend is due to reduced income recovery associated with Community Centres, one off dilapidation costs and as a result of the management of vacant properties within Facilities Management.
Head of Corporate Landlord	113	2	(111)	(98.23%)	(111)	(21)	The forecast reflects the underspend anticipated whilst the

General Fund Revenue Budget Monitoring – Service Analysis

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							Head of Corporate Landlord position is held vacant.
Maintenance Programme	1,997	2,301	304	15.22%	400	-	An overspend is forecast reflecting increased essential reactive repair and maintenance costs on Council assets and works carried out to maintain statutory compliance.
Total City Assets and Housing	8,887	9,806	919	10.34%	1,117	634	

General Fund Revenue Budget Monitoring – Service Analysis

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	£000	£000	£000	%	£000	£000	
	Regeneration			-			
City Development	553	603	50	9.04%	-	-	
Enterprise	829	836	7	0.84%	24	23	
Director Regeneration	417	417	-	-	-	-	
City Planning	795	859	64	8.05%	5	11	
Local Economy	1,580	1,576	(4)	(0.25%)	4	(12)	
Visitor Economy	1,074	1,054	(20)	(1.86%)	(55)	(7)	
Adult Education	(236)	(236)	-	-	-	-	
Skills	1,786	1,656	(130)	(7.28%)	(24)	-	A forecast underspend as a result of underspend on salary budgets and additional income.
Land and Property Investment Support	-	-	-	-	-	-	
Total Regeneration	6,798	6,765	(33)	(0.49%)	(46)	15	

General Fund Revenue Budget Monitoring – Service Analysis

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Finance							
Finance Director	159	159	-	-	-	-	
Audit Services	1,871	1,721	(150)	(8.02%)	(150)	-	The forecast underspend is as a result of a restructure.
Strategic Finance	2,580	2,580	-	-	-	-	
Revenues & Benefits	2,722	2,432	(290)	(10.65%)	(144)	(101)	An underspend is forecast due to the early achievement of budget reduction target for 2020-2021.
Housing Benefit Payments & Subsidy	(452)	99	551	(121.90%)	558	-	Estimated spend has been revised to take account of a significant and unforeseen increase in housing benefit payments to people housed in temporary accommodation where government subsidy falls well short of the amount paid out.

General Fund Revenue Budget Monitoring – Service Analysis

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The Hub	1,734	1,636	(98)	(5.65%)	(40)	(10)	
Central Corporate Budgets	4,200	3,687	(513)	(12.21%)	(475)	(225)	An underspend is forecast due to significant reductions in enhanced pension costs and bank charges, combined with other lesser underspends against a range of corporate budgets.
Commercial Services	111	107	(4)	(3.60%)	-		
Procurement Services	394	518	124	31.47%	140	(10)	An overspend is forecast within the service reflecting an increase in the use of agency resource due to internal promotions and turnover within the team. Linked to this, there is a forecast reduction in external income generation. Work is

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							underway to address the challenges faced within Procurement.
Total Finance	13,319	12,939	(380)	(2.85%)	(111)	(346)	

General Fund Revenue Budget Monitoring – Service Analysis

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	£000	£000	£000	%	£000	£000	
	Governance						
Director of Governance	161	76	(85)	(52.80%)	(71)	(20)	
Governance Services	4,200	4,124	(76)	(1.81%)	(21)	-	
Legal Services	2,086	2,086	-	0.00%	-	-	
Ward Funds	-	-	-	-	-	-	
Total Governance	6,447	6,286	(161)	(2.50%)	(92)	(20)	

General Fund Revenue Budget Monitoring – Service Analysis

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Strategy							
ICTS	6,000	5,489	(511)	(8.52%)	(408)	-	An underspend is projected as a result of unfilled staff vacancies in year and the early achievement of budget reduction targets for ICTS.
Strategy	1,115	1,064	(51)	(4.57%)	(32)	-	
Total Strategy	7,115	6,553	(562)	(7.90%)	(440)	-	

General Fund Revenue Budget Monitoring – Service Analysis

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Chief Executive							
Chief Executive	177	177	-	-	-	-	
Communications	1,059	1,041	(18)	(1.70%)	(87)	(60)	
Total Chief Executive	1,236	1,218	(18)	(1.46%)	(87)	(60)	

General Fund Revenue Budget Monitoring – Service Analysis

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	£000	£000	£000	%	£000	£000	
	Deputy Chief Executive						
Deputy Chief Executive	198	198	-	-	-	-	
Business Change	2,650	2,621	(29)	(1.09%)	(29)		
Human Resources	1,821	1,817	(4)	(0.22%)	(4)	-	
Digital Transformation Programme	88	88	-	-	-	-	
Service Improvement	141	141	-	-	-	-	
Total Deputy Chief Executive	4,898	4,865	(33)	(0.67%)	(33)	-	

General Fund Revenue Budget Monitoring – Service Analysis

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Corporate Budgets							
Corporate Budgets	(5,650)	(5,647)	3	0.05%	(306)	-	
Treasury Management	33,683	33,202	(481)	(1.43%)	(253)	-	An underspend is projected for Treasury Management mainly due to a reduced borrowing need in year arising as a result of re-phasing of the capital programme offset against an increase in Minimum Revenue Provision (MRP) charges and loss of income for interest charged on loans to others. The MRP has increased due to the amount of borrowing applied in 2018-2019 against short life assets compared to the forecast. The loss

General Fund Revenue Budget Monitoring – Service Analysis

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							of interest is due to the revised timing of loan requests from WV Living
Corporate Adjustments	151	4	(147)	(97.35%)	(147)	-	This is a planned underspend in order to help offset overspends within other directorates.
Apprenticeship Levy	540	490	(50)	(9.26%)	(50)	-	
West Midlands Transport Levy	10,292	10,292	-	-	-	-	
Environment Agency Levy	74	74	-	-	-	-	
Birmingham Airport - Rent	(69)	(69)	-	-	-	-	
Central Provision for Auto-enrolment and Pay Award Costs	2,000	-	(2,000)	(100.00%)	(500)	(500)	An underspend is forecast against the Central Provision for Auto-enrolment and Pay Award Costs as indications predict that the central provision for auto-

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			£000	%			
							enrolment will not be needed in its entirety in this financial year
Total Corporate Budgets	41,021	38,346	(2,675)	(6.52%)	(1,256)	(500)	