

Audit and Risk Committee

25 June 2018

Report title	Markets Relocation – Lessons Learned	
Accountable director	Keith Ireland, Managing Director	
Originating service	Audit	
Accountable employee(s)	Peter Farrow Tel Email	Head of Audit 01902 554460 peter.farrow@wolverhampton.gov.uk
Report to be/has been considered by	Strategic Executive Board	22 May 2018

Recommendations for decision:

The Committee is recommended to:

1. Review and comment on the lessons learned action plans.
2. Oversee their implementation over the next 12 months and to receive a quarterly update report on the progress made in implementing the lessons learned.
3. Support the actions taken to date which include:
 - a) To improve programme and project management
 - b) To ensure better financial modelling

Recommendations for noting:

The Committee is asked to:

1. Note the Managing Director's decision to make the report an open report to ensure maximum transparency

1.0 Purpose

- 1.1 That the Audit and Risk Committee review and comment upon the content of the Markets Relocation – Lessons Learned report.
- 1.2 The report provides an overview of the Markets Relocation project and the associated lessons learnt and action plan that the City of Wolverhampton Council is committed to deliver against. As a learning organisation we act to be open and transparent about what we can learn and improve in the future.
- 1.3 To seek approval of the Audit and Risk Committee to oversee the implementation of the lessons learned report over the next 12 months.

2.0 Background

- 2.1 The relocation of Wolverhampton Market from its existing position at Market Square to the Snow Hill site in the Southside area of the city was critical to enable the first phase of the £55 million Westside scheme to commence. The rationale for this relocation was approved in the Westside report to Cabinet dated 18 January 2017. At this meeting Cabinet agreed that a budget of £2.5 million be made available for the relocation of the retail market based on cost estimates and delegated authority to enter into contract for the delivery of the scheme.
- 2.2 The Council's Managing Director commissioned Audit Services to undertake a lessons learned review for three capital projects, which included the markets relocation project, that have been subject to highly publicised overspends. The budget in respect of relocating the market has increased from £2.5 million to £4.9 million.
- 2.3 The terms of reference for the review were agreed by the Council's Strategic Executive Team.
- 2.4 Specialist external support was procured from Equib to assist Audit Services undertake this review. The external adviser will be present at the Audit and Risk Committee.

3.0 Progress, options, discussion

- 3.1 Progress on the implementation of the actions contained within the report will be reported back to the Audit and Risk Committee on a quarterly basis over the coming 12 months.

4.0 Financial implications

- 4.1 There are no direct financial implications arising from the recommendations in this report. However, the financial impact of the recommendations will be factored into all projects going forward. The implementation of the recommendations will contribute to robust financial planning and budgetary control in respect to capital projects.

[CN/13062018/G]

5.0 Legal implications

- 5.1 There are no legal implications arising from the recommendations in this report. There are however possible significant issues surrounding the impact if the recommendations are not implemented in full.
[TC/13062018/X]

6.0 Equalities implications

- 6.1 There are no equalities implications arising from the recommendations in this report.

7.0 Environmental implications

- 7.1 There are no environmental implications arising from the recommendations in this report.

8.0 Human resources implications

- 8.1 The report outlines the absolute necessity of ensuring that qualified and competent people and organisations are employed and/or deployed onto large capital programmes.

9.0 Corporate landlord implications

- 9.1 There are no Corporate Landlord implications arising from the recommendations in this report.

10.0 Schedule of background papers

- 10.1 A timeline of reports to Members is contained under section 4.6 of the report.