

# Audit and Risk Committee

25 June 2018

<b>Report title</b>	Action Plans – Lessons Learned	
<b>Accountable director</b>	Keith Ireland, Managing Director	
<b>Originating service</b>	Audit	
<b>Accountable employee(s)</b>	Peter Farrow Tel Email	Head of Audit 01902 554460 <a href="mailto:peter.farrow@wolverhampton.gov.uk">peter.farrow@wolverhampton.gov.uk</a>
<b>Report to be/has been considered by</b>	Strategic Executive Board	22 May 2018

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## Recommendations for decision:

The Committee is recommended to:

1. Review and comment on the lessons learned action plans.
2. Oversee their implementation over the next 12 months and to receive a quarterly update report on progress with implementing the lessons learned.
3. Support the actions taken to date which include:
  - a) To improve programme and project management
  - b) To ensure better financial modelling
  - c) To ensure partners deliver their commissions to the right quality and specification
  - d) To ensure the right people are appointed to the right roles including appropriate project managers and/or a programme director for large scale capital projects

## Recommendations for noting:

The Committee is asked to:

1. Note the Managing Director's decision to make the report an open report to ensure maximum transparency

## **1.0 Purpose**

- 1.1 That the Audit and Risk Committee review and comment upon the content of the action plans with regards to:
  - a) Markets Relocation – Lessons Learned
  - b) Train Station – Lessons Learned
  - c) Civic Halls Refurbishment – Lessons Learned
- 1.2 The report provides an overview of the Action Plan that City of Wolverhampton Council is committed to deliver against for the Markets Relocation, Train Station and Civic Halls Refurbishment programmes. As a learning organisation we act to be open and transparent about what we can learn and improve in the future.
- 1.3 To seek approval of the Audit and Risk Committee to oversee the implementation of the action plans over the next 12 months.

## **2.0 Background**

- 2.1 The Council's Managing Director commissioned Audit Services to undertake a lessons learned review for three capital projects, which included the Markets Relocation, Train Station and Civic Halls Refurbishment, that have been subject to highly publicised overspends.
- 2.2 All three lessons learned reports have been submitted to the Audit and Risk Committee on 25 June 2018 for comment and review. This includes each associated action plan that the Council is committed to deliver against.
- 2.3 This report brings the three action plans together to provide a holistic overview of the Council's intended actions to improve in the future.
- 2.4 Specialist external support was procured from Equib to assist Audit Services undertake this review. The external adviser will be present at the Audit and Risk Committee.

## **3.0 Progress, options, discussion**

- 3.1 Progress on the implementation of the actions contained within the report will be reported back to the Audit and Risk Committee on a quarterly basis over the coming 12 months.

## **4.0 Financial implications**

- 4.1 There are no direct financial implications arising from the recommendations in this report. However, the financial impact of the recommendations will be factored into all projects going forward. The implementation of the recommendations will contribute to robust financial planning and budgetary control in respect to capital projects.

[CN/13062018/G]

## **5.0 Legal implications**

5.1 There are no legal implications arising from the recommendation in this report. There are however possible significant issues surrounding the impact if the recommendations are not implemented in full.

[TC/13062018/V]

## **6.0 Equalities implications**

6.1 There are no equalities implications arising from the recommendation in this report.

## **7.0 Environmental implications**

7.1 There are no environmental implications arising from the recommendation in this report.

## **8.0 Human resources implications**

8.1 The report outlines the absolute necessity of ensuring that qualified and competent people and organisations are employed and/or deployed onto large capital programmes.

## **9.0 Corporate landlord implications**

9.1 The significant implications in respect of Corporate Landlord's management of Civic Halls are outlined in the report.

## **10.0 Schedule of background papers**

10.1 None