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**APPENDIX 3**

**Revenue Budget Monitoring - Place**

<b>Service/Budget</b>	<b>Net Controllable Revised Budget 2018-2019 £000</b>	<b>Net Controllable Forecast 2018-2019 £000</b>	<b>Net Controllable Variance (Forecast v Budget) Q1 £000</b>	<b>Reason For Variance Q1</b>
<b>Strategic Director Place</b>				
Strategic Director Place	615	615	-	
<b>Total Strategic Director Place</b>	<b>615</b>	<b>615</b>	<b>-</b>	

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Land Property Investment Fund				
Land and Property Investment Support	-	-	-	
<b>Total Strategic Director Place</b>	-	-	-	

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Service/Budget	Net Controllable Revised Budget 2018-2019 £000	Net Controllable Forecast 2018-2019 £000	Net Controllable Variance (Forecast v Budget) Q1 £000	Reason for Variance Q1
<b>Regeneration</b>				
City Development	647	627	(20)	
Enterprise	938	938	-	
Local Strategic Partnership	-	-	-	
Planning	985	908	(77)	
Director Regeneration	147	159	12	
Service Director City Economy	(36)	15	51	
Strategic Organisation Development	1,873	1,815	(58)	
Visitor Economy	1,216	1,526	310	An overspend is forecast due to reduced income linked to the implementation of a restructure and holding costs associated with the Civic Halls closure.
<b>Total Regeneration</b>	<b>5,770</b>	<b>5,988</b>	<b>218</b>	

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<b>Commercial Services</b>				
Capital Programme	(70)	65	135	An overspend is forecast due to a reduction in external income generation opportunities. An options appraisal of the delivery model for Projects and Works is currently being undertaken and implementation anticipated during the remainder of 2018-2019.
Catering	(1,055)	(403)	652	An overspend is forecast due to loss of schools business. A service review is currently being undertaken and it will continue to be monitored closely throughout the financial year.
Cleaning	1,335	1,365	30	
Corporate Asset Management	7,897	7,825	(72)	
Corporate Landlord Support	514	514	-	
Estates and Valuations	(3,989)	(3,942)	47	
Facilities Management	824	999	175	An overspend is forecast as a result of increased repairs to Community Centres and costs in excess of the budget in relation to void properties prior to demolition or redevelopment.
Head of Corporate Landlord	110	110	-	
ICTS	5,702	5,702	-	
Commercial Services	688	688	-	
Customer Services	3,329	3,329	-	
Digital Transformation Programme	400	394	(6)	
Maintenance Programme	1,988	1,987	(1)	
<b>Total Commercial Services</b>	<b>17,673</b>	<b>18,633</b>	<b>960</b>	

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<b>City Housing</b>				
Housing	1,508	1,400	(108)	A salaries underspend is forecast as a result of vacant posts.
<b>Total City Housing</b>	<b>1,508</b>	<b>1,400</b>	<b>(108)</b>	

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<b>Public Service Reform</b>				
Public Service Reform	3,727	3,629	(98)	
<b>Total Public Service Reform</b>	<b>3,727</b>	<b>3,629</b>	<b>(98)</b>	

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Service/Budget	Net Controllable Revised Budget 2018-2019 £000	Net Controllable Forecast 2018-2019 £000	Net Controllable Variance (Forecast v Budget) Q1 £000	Reason for Variance Q1
<b>City Environment</b>				
Bereavement Services	(1,903)	(1,903)	-	
Black Country Transport	34	34	-	
Environmental Maintenance	5,959	5,959	-	
Fleet Services	218	218	-	
Highways Maintenance	1,653	1,653	-	
Landscape	32	32	-	
Licensing	-	-	-	
Markets	(671)	(690)	(19)	
Operation & Maintenance of Existing Network	1,018	1,018	-	Early indications have shown that there is a potential pressure within this area, but it will be monitored closely throughout the financial year.
Parking Services	(3,453)	(3,453)	-	Early indications have shown that there is a potential pressure within this area, but it will be monitored closely throughout the financial year. Consideration to the use of appropriate earmarked reserves to offset parking pressures will be given to mitigate this.
Public Protection	1,890	1,890	-	
Service Director City Environment	189	189	-	
Street Lighting	2,638	2,638	-	
Transportation	686	686	-	
Waste and Recycling Service	13,752	13,752	-	
<b>Total City Environment</b>	<b>22,042</b>	<b>22,023</b>	<b>(19)</b>	
<b>Total Place</b>	<b>51,335</b>	<b>52,288</b>	<b>952</b>	