

Revenue Budget Outturn 2020-2021

Service/Budget	Narrative	Revised Budget 2020-2021 £000	Net Controllable Actual 2020-2021 £000	Revised variance £000	Element Relating to Transfer to/(from) Earmarked Reserves Actual £000
Adult Services					
Adults Assessment and Care Management		5,766	5,677	(89)	141
Better Care Fund		-	-	-	-
Adults Safeguarding	The underspend in Safeguarding Service is in part due to the delay in the introduction of new Deprivation of Liberty Safeguards legislation (Liberty Protection Safeguards) which will require the forecast staffing costs to meet the new statutory duties required of the LA, when LPS comes in in 2022. Additionally, the reduction in the number of face to face visits during the pandemic has significantly reduced the use of advocacy services.	1,238	897	(341)	250
Carer Support		831	751	(80)	-
Community Financial Support	The underspend is predominantly due to one-off unfilled staffing vacancies and	1,548	1,404	(144)	-

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	additional income. Vacancies have now been filled.				
Community Support		547	544	(3)	-
Director of Adults services and Additional Monies		(6,913)	(6,987)	(74)	-
Emergency Duty Team		320	291	(29)	-
Independent Living Service	Underspend as a result of one off staffing vacancies, additional income and fewer minor adaptations completed during the pandemic.	1,851	1,639	(212)	8
Learning Disabilities Care Purchasing	The overspend is due to additional demand for care packages. A project-managed programme to manage future demand in this area has been set up and is being overseen by the Transforming Adult Social Programme board.	22,484	23,924	1,440	-
Learning Disability Provider		4,658	4,634	(24)	398
Mental Health Assessment & Care Management	The overspend is due to additional demand for care packages.	5,329	6,009	680	-
Older People Care Purchasing		20,329	20,395	66	-
Older People Provider Services		3,533	3,481	(52)	119

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Physical Disabilities Care Purchasing	The overspend is due to additional demand for care packages.	4,784	4,916	132	-
Quality Assurance and Policies	The underspend is due to one-off unfilled staffing vacancies which have now been filled.	367	232	(135)	-
Strategic Commissioning - Adult Services	The underspend is due to unfilled staffing vacancies pending a restructure of the business area.	1,532	1,405	(127)	50
Total Adult Services		68,204	69,212	1,008	966

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Children's Services and Education					
Children & Young People In Care	The underspend against placements budget has continued to improve as a result of the robust oversight and management of demand across the service.	31,324	30,216	(1,108)	-
Director of Children's Services		999	941	(58)	-
Head of Children's Improvement	The reserve entry relates to approved funding for the #YES project.	1,734	1,724	(10)	183
Headstart		-	-	-	-
Regional Adoption Agency Consortium		-	-	-	(30)
Safeguarding	The underspend relates predominantly to staffing vacancies with further reductions due to lower than anticipated in year other staffing costs associated with remote working	737	602	(135)	10
Specialist Support		3,799	3,721	(78)	-

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Strengthening Families	The underspend is due to one-off staffing vacancies, partially offset by agency costs. A review of the support offer from Strengthening Family Hubs has been undertaken and as a result vacancies are currently being filled. Additional one-off underspends relating to Section 17, service user costs, outings and activities, No Recourse to Public Funds associated with lockdown restrictions. Budget efficiencies against this service have been built into the MTFS for this service in 2021-2022.	10,979	9,521	(1,458)	-
Youth Offending	The underspend is due to in year one-off staff vacancies.	1,135	978	(157)	-
Strategic Commissioning - Children's Services	The underspend is due to unfilled staffing vacancies pending a restructure of the business area.	1,532	1,405	(127)	50
Central Education		(1,213)	(1,152)	61	(41)
Director of Education		82	13	(69)	-
Early Years		295	273	(22)	-

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School Improvement	The underspend is due to one-off in year staffing vacancies.	964	822	(142)	-
School Organisation	There has been a contribution to reserves to allow in year efficiencies on PFI contracts to cover future year expenditure.	273	296	23	672
Schools	There has been a net increase in relation to School's balances. Appendix 2 provides further detail on both surplus and deficit balances. The Council protects school balances in an earmarked reserve.	-	-	-	6,854
Inclusion Support		1,187	1,170	(17)	-
Special Educational Needs		(281)	(281)	-	-
Total Children's Services and Education		53,546	50,249	(3,297)	7,698

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Public Health & Wellbeing					
Business Continuity & Emergency Planning		5	5	-	96
Commissioning		-	-	-	-
Community Safety & Community Cohesion		191	171	(20)	176
Healthier Places Service		-	-	-	-
Healthy Ageing		-	-	-	-
Healthy Life Expectancy		-	-	-	-
Leisure Services		761	761	-	-
Public Health Business Management	The Public Health grant is a ringfenced grant and any underspends need to be transferred into an earmarked reserve. The underspend has resulted from reduced activity across contracts and projects during the pandemic, in addition to reprioritising of Public Health staff in the council's response to Covid-19. The reserve will be utilised to fund one-off public health initiatives, including	-	-	-	3,255

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	improving health through improved private sector housing.				
Starting and Developing Well		-	-	-	8
System Leadership		-	-	-	-
Total Public Health & Well Being		957	937	(20)	3,535

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Service/Budget	Narrative	Revised Budget 2020-2021 £000	Net Controllable Actual 2020-2021 £000	Revised variance £000	Element Relating to Transfer to/(from) Earmarked Reserves Actual £000
Regeneration					
Adult Education		(300)	(265)	35	-
City Development	This overspend has been realised due to a conscious decision not to drawdown from reserves as a consequence of the underspends realised elsewhere within the Regeneration service.	524	1,018	494	627
City Planning		779	842	63	(20)
Director Regeneration		412	412	-	158
Enterprise		651	654	3	-
Land and Property Investment Support		-	-	-	-
Local Economy	There has been an underspend due to a number of one-off staffing vacancies. A senior post has now been recruited to, and the remaining vacancies will be recruited to in 2021-2022.	1,572	1,216	(356)	-
Skills	The underspend is due to a senior vacancy within the department for the	1,520	1,390	(130)	-

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	duration of financial year 2020-2021. This post has now been recruited to for financial year 2021-2022.				
Visitor Economy	The underspend reflects the early achievement of an efficiency target build into the 2021-2022 budget. The underspend also represents an in year saving against general expenditure budgets including repairs, and maintenance and marketing.	1,071	746	(325)	(102)
Total Regeneration		6,229	6,013	(216)	663

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City Assets & Housing					
Project and Works Team – Capital Programmes		94	81	(13)	-
Catering		(84)	(167)	(83)	-
Cleaning	The underspend reflects additional income generated as previously projected	1,433	1,174	(259)	-
Corporate Asset Management	The underspend reflects efficiencies generated from the ongoing asset rationalisation and proactive management of business rates costs, particularly those relating to disposals and eligible exemptions as previously projected. Due to underspends across City Assets, a transfer to reserve is proposed to fund future asset development and transformation work supporting the Our Assets programme. It should be noted that whilst City Assets benefit from reduced costs as a result of the proactive management of business rates, this will	8,070	7,920	(150)	200

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	also impact on the level of income collected corporately due to the Councils 99% retention of all business rates collected.				
Estates and Valuations	The overspend reflects reduced income relating to ground leases and vacant commercial rental units as previously projected.	(4,182)	(4,079)	103	3
Facilities Management	Due to the impact of Covid-19 on Community Associations finances, and consistent with many Council income streams, Community Association rents and other charges have not been actively pursued the 2020-2021 financial year. Conversations are continuing, however, it should continue to be noted that some Community Associations may need additional time and support to pay what is owed.	1,270	1,225	(45)	-

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Housing	The overspend reflects increased demand for accommodation for homeless families, the majority of which was offset using grant.	1,094	1,167	73	98
Project and Works Team – Maintenance Programme	During the year the 2020-2021 budget increased by £3.0 million in recognition of pressures, identified within the Maintenance Programme service, associated with the essential repair and maintenance required to maintain statutory compliance. Based on evidence presented, the Director of Finance agreed a draw down, from the £3.0 million budget, of £1.3 million for 2020-2021. Due to a decrease in reactive repairs across unoccupied buildings this has enabled essential compliance works to be accommodated within existing maintenance budgets and it has not been necessary to use the £1.3 million. This has resulted in the increased underspend	1,983	1,965	(18)	(20)

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	position reflected for Corporate Budgets in the Corporate directorate.				
Total City Assets and Housing		9,678	9,286	(392)	281

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Service/Budget	Narrative	Revised Budget 2020-2021 £000	Net Controllable Actual 2020-2021 £000	Revised variance £000	Element Relating to Transfer to/(from) Earmarked Reserves Actual £000
City Environment					
Bereavement Services		(2,091)	(2,077)	14	-
Black Country Transport		115	106	(9)	-
City Events		386	435	49	-
Coroners Service	This overspend is mainly due to demand on pathology costs.	223	400	177	-
Customer Services		1,819	1,810	(9)	-
Director City Environment		206	180	(26)	-
Energy and Sustainability		119	93	(26)	14
Environmental Services	The underspend is mainly due one-off staff vacancies, reduction in costs for materials, waste charges and ground maintenance. A recruitment campaign is currently ongoing and near completion.	6,243	5,825	(418)	-
Fleet Services	The underspend is mainly due to one-off staff vacancies, efficiencies across vehicle hire charges and related costs and additional income.	1,855	1,473	(382)	-

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Service/Budget	Narrative	Revised Budget 2020-2021 £000	Net Controllable Actual 2020-2021 £000	Revised variance £000	Element Relating to Transfer to/(from) Earmarked Reserves Actual £000
Highways Maintenance	The overspend is mainly across winter maintenance, offset in part by an underspend on patching budgets.	1,572	1,931	359	-
Landscaping		31	10	(21)	-
Licensing		318	318	-	(603)
Markets	The overspend is mainly due to additional security costs, skip hire and repair and maintenance costs. The 2021-2022 budget has been adjusted to reflect the additional ongoing security costs.	(611)	(350)	261	-
Operation & Maintenance of Existing Network	The underspend is mainly due to staff vacancies held pending a restructure and additional income from permitting.	980	537	(443)	144
Parking Services		(2,942)	(2,942)	-	-
Public Protection	The underspend is mainly due to vacancies being held pending a restructure and a reduction in contracted services. This is offset in part by a reduction in income.	1,929	1,695	(234)	-
Register Office		(55)	(95)	(40)	-

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Service/Budget	Narrative	Revised Budget 2020-2021 £000	Net Controllable Actual 2020-2021 £000	Revised variance £000	Element Relating to Transfer to/(from) Earmarked Reserves Actual £000
Street Lighting	The underspend is mainly due to efficiencies across maintenance and street lighting and signage. This has been offset in part by an increase in energy costs.	2,871	2,626	(245)	-
Transportation		5,468	5,525	57	(39)
Waste and Recycling		5,952	5,985	33	-
Waste Commercial Services		4,576	4,596	20	220
Total City Environment		28,964	28,081	(883)	(264)

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Finance					
Audit Services	The underspend is as a result of unfilled staffing vacancies held across Audit and Insurance teams. Two posts have been transferred over into two new apprenticeship posts, which have recently been recruited to. One employee is currently on secondment. In the short term work has been re-assessed and re-arranged, with the focus on Covid related and high risk areas, until these posts re filled. Audit Committee has been provided with regular updates on the internal audit workplan.	1,821	1,688	(133)	208
Central Corporate Budgets	The underspend is due to significant reductions in enhanced pension costs and bank charges, combined with other underspends against a range of corporate budgets. The 2021-2022 budget	3,945	3,327	(618)	274

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	incorporates savings to recognise these on-going efficiencies.				
Commercial Services		155	144	(11)	-
Finance Director		159	157	(2)	-
Housing Benefit Payments & Subsidy	The overspend is as a result of increased demand for homelessness provision. Growth has been included in the 2021-2022 budget to take account of this cost pressure.	48	935	887	-
Procurement Services		785	785	-	-
Revenues & Benefits	The underspend is as a result of budget efficiencies across the service including printing and postage costs.	2,618	2,378	(240)	117
Strategic Finance		2,748	2,748	-	-
The Hub	The underspend is as a result of unfilled staff vacancies held across Payroll Services and the Banking and Payments Teams due to being unsuccessful in recruiting to vacancies in the last year. Recruitment to vacant positions is now	1,648	1,346	(302)	-

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	being prioritised with a view of bringing the team up to capacity in 2021-2022.				
Total Finance		13,927	13,508	(419)	599

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Service/Budget	Narrative	Revised Budget 2020-2021 £000	Net Controllable Actual 2020-2021 £000	Revised variance £000	Element Relating to Transfer to/(from) Earmarked Reserves Actual £000
Governance					
Director of Governance		134	140	6	-
Governance Services	The underspend is due to additional income and budget efficiencies across a number of areas	2,713	2,530	(183)	183
Legal Services	The underspend is due to external income being significantly more than predicted. It is proposed that these great levels of income will be used to fund additional resources to ensure the Council delivers on the Fairness and Inclusion agenda, including additional project management on a number of matters including Rainbow City.	2,040	1,795	(245)	300
Business Change		2,848	2,820	(28)	408
Health and Safety		109	26	(83)	-
Deputy Director of People and Change		60	60	-	-

APPENDIX 1

Revenue Budget Outturn 2020-2021

Service/Budget	Narrative	Revised Budget 2020-2021	Net Controllable Actual 2020-2021	Revised variance	Element Relating to Transfer to/(from) Earmarked Reserves Actual
		£000	£000	£000	£000
Human Resources		1,720	1,726	6	-
Ward Funds		200	200	-	161
Total Governance		9,824	9,297	(527)	1,052

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Strategy					
Strategy		140	139	(1)	-
ICTS	The underspend is as a result of unfilled staff vacancies in year pending a restructure which will be completed in 2021-2022, the alignment of licencing contracts costs to the year in which they relate and additional income generated as a result of print services projects.	6,190	5,080	(1,110)	(8)
Organisational Development	The underspend reflects a reduction in training associated costs as a result of a digital offer whilst homeworking, along with additional income relating to Social Work Training and Workforce Reform.	1,167	1,027	(140)	-
Policy and Strategy	The underspend reflects one-off efficiencies due to unfilled vacancies which are currently being recruited to, as previously projected.	215	77	(138)	-
Insight and Performance		760	721	(39)	-

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Service Development	The underspend reflects additional telecommunications income, received as a result of rental agreements still subject to review.	80	(60)	(140)	(10)
Total Strategy		8,552	6,984	(1,568)	(18)

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Chief Executive					
Chief Executive		184	184	-	-
Total Chief Executive		184	184	-	-

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Service/Budget	Narrative	Revised Budget 2020-2021 £000	Net Controllable Actual 2020-2021 £000	Revised variance £000	Element Relating to Transfer to/(from) Earmarked Reserves Actual £000
Communications and External Relations					
Communications	The underspend is as a result of unfilled vacancies and reduced campaign expenditure due to the primary focus of the team on Covid-19 related emergency response communications.	966	856	(110)	-
Total Communication and External Relations		966	856	(110)	-

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Deputy Chief Executive					
Deputy Chief Executive		197	194	(3)	-
Digital Transformation Programme		88	53	(35)	-
Human Resources		-	-	-	-
Service Improvement		165	145	(20)	-
Total Deputy Chief Executive		450	392	(58)	-

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Corporate Accounts					
Corporate Budgets	As forecast throughout the financial year, there was an underspend against Corporate Budgets and Adjustments totalling £5.4 million as a result of budget efficiencies against corporate contingencies, which also includes the provision for business rates expenditure increases for Council buildings.	3,182	908	(2,274)	465
Corporate Adjustments		3,610	431	(3,179)	500
Capital Receipts Flexibility	The Budget Report approved by Full Council on 4 March 2020, stated that any efficiencies identified against budgets held in the Corporate Contingency for Budget Growth, if not required, would be used to reduce the level of capital receipts flexibility utilised in 2020-2021. Therefore, the underspends identified have mitigated the need to use the capital receipt flexibility used for revenue	(5,000)	-	5,000	-

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	transformational activity in 2020-2021 by £5.0 million.				
Reserves – 2020-2021 Budget Strategy	Due to budget efficiencies identified throughout 2020-2021, it has been possible to prudently protect and maintain reserves. Therefore, planned drawdown from reserves in 2020-2021 was not required in full. These reserves will be available to support the budget over the medium term.	(3,847)	(500)	3,347	(500)
Treasury Management	An underspend totalling £2.3 million against the Treasury Management budget due to a reduced borrowing need in-year arising as a result of rephasing of the capital programme and lower interest rates forecast on borrowing due to the impact on the economy of Covid-19. This is offset by a reduction in treasury income receivable.	36,835	34,499	(2,336)	-
Planned transfer to Future Years Budget Strategy Reserve	In accordance with the 2021-2022 budget strategy approved by Full Council on 3	-	5,114	5,114	5,114

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	March 2021, as a result of the forecast corporate budget efficiencies, reduction in the use of corporate contingencies and one-off forecast underspends across other Directorates, £5.1 million has been transferred into a specific reserve to support the 2021-2022 budget strategy.				
Redundancies	Corporately held redundancy costs during 2020-2021 were in the region of £1.0 million. Budget efficiencies identified have enabled will enable the Council to meet this cost without calling on reserves.	-	1,027	1,027	-
Apprenticeship Levy		495	512	17	-
West Midlands Transport Levy		10,309	10,306	(3)	-
Environment Agency Levy		76	76	-	-
Birmingham Airport - Rent		(69)	(110)	(41)	-
Central Provision for Auto-enrolment and pay award costs	As forecast throughout the financial year, there was an underspend against the Central Provision for Auto-enrolment and Pay Award costs totalling £1.1 million. This corporate budget efficiency was	1,151	17	(1,134)	-

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	identified in the 2021-2022 Budget and MTFS 2021-2022 to 2023-2024 report which was presented to Cabinet on 17 February 2021. In that report it was proposed that the net underspend in 2020-2021 be transferred into a specific reserve to support the 2021-2022 budget strategy, whilst the ongoing efficiency be removed from the from the 2021-2022 budget.				
Total Corporate Accounts		46,742	52,280	5,538	5,579