West Midlands Pension Fund Str	ategic Risk Register			
Quarter 1 2021				

	Risk Issue	Area of Concern	Current Driver	Rating	Risk ID (from operational risk map)
	Data Management	Data Quality and the ability of the Fund to produce statutory requirements for reporting together with meeting current legislative drivers.	Annual Benefit Statement run due to take place May through to August		
1			McCloud data cleansing is an ongoing project which will require additional data cleansing work by both the Fund and Employers		G1, F7, OP1, INV2
			ongoing challenge to manage and process high volumes of investment related data		
2	Governance processes and structure	The Fund is not able to update and effect its processes to ensure ongoing compliance with regulatory requirements.	Forthcoming regulatory change and statutory guidance redefining reporting requirements for the Fund (Pension Regulator Single Code, Good Governance, Investment data reporting and oversight)		G1, F2, F3, OP2, F4, F8, OP8, PS1, PS2, INV1
3	Business Continuity and Cyber Risk The Fund is unable to perform its functions	Current Covid environment and the reliance on home networks to support service delivery			
			Global concern on Cyber risk is heightened in the current environment		G3, G4, F11, OP5
4 Resou	Resourcing service delivery	IT Systems ability to cope with workload demands and the impact of manual processes pending automation enhancements from third party suppliers.	Competition in the market for skilled roles following a year of a closed recruitment market which is now picking up pace.		
		People resource risk and the ability to recruit to vacant roles with adequate skills	Ongoing medium term reliance on interim roles to support service delivery where key roles are pending recruitment.		G5, F1, OP4, OP7, PS7, PS8
5	The Fund is not able to effectively monitor and report on its compliance with regulatory Internal Controls requirements with a need to conduct a full review of those in place due to ongoing regulatory change	Change in reporting requirements and the presentation of compliance forthcoming from the Regulator and Scheme Advisory Board.			
		regulatory change	ongoing challenge to manage and process high volumes of investment related data		F6, F10, F12, F13, PS6, OP6,PS1, INV1
6	Service Delivery - Fund the impact of a	The Fund is unable to deliver its services due to the impact of adequate resourcing or focus on	Current recruitment risk		
		other areas in response to regulatory change.	Multitude of regulatory change in the operational and reporting requirements of Funds		F9, PS3, PS5, INV3
7	Service Delivery - Third Parties	The Fund is unable to deliver its services due to the reliance on third parties	Software updates to support automation and process efficiencies are led by the software provider		
			Employers own resource risk limits ability to deliver requirements for the Fund		OP3, F5, PS4