

Revenue Budget Outturn 2021-2022

Service/Budget	Narrative	Net Controllable Revised Budget 2021-2022	Net Controllable Actual YTD 2021-2022	Net Controllable Variance (Actual v Budget) 2021-2022		Element Relating to Transfer to/(from) Earmarked Reserves
		£000	£000	£000	%	£000
<b>Adult Services</b>						
<p>Overall there is a net underspend of £122,000 (-0.17%) within Adult Services, after the use of one off funding and a contribution into reserves. The position has improved significantly from the forecast at quarter 3, mainly due to the use of one-off funding which will not be available in future years. This includes £1.1 million of covid grants and £2.3 million funded from the government's fund for Homefirst Discharge Strategy. There is uncertainty of the forecast position for Adult Services in 2022-2023 and over the medium term, as services re-open following the pandemic and demand in some areas is back at pre-pandemic levels, although the type of service required may be different. In addition to post pandemic recovery, Wolverhampton has agreed to be a 'trailblazer' authority and implement charging reform in January 2023. The council is required to conduct a fair cost of care exercise to review levels of payments to providers, and how the council will move towards it in the medium term if and where it is not paid already. In addition, the changes in legislation around individuals' contributions towards their care will likely result in more individuals having financial support from the council. The analysis is underway but at this time the overall impact is not known.</p>						
Adults Assessment and Care Management		5,462	5,458	(4)	(0.07%)	-
Adults Safeguarding	The underspend in Safeguarding Service is mainly due to the delay in the introduction of new Deprivation of Liberty Safeguards legislation (Liberty Protection Safeguards) which will require the forecast staffing costs to meet the new statutory duties required of the local authority.	889	770	(119)	(13.39%)	-
Carer Support		766	713	(53)	(6.92%)	-
Community Financial Support		1,596	1,504	(92)	(5.76%)	-

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Community Support		141	139	(2)	(1.42%)	-
Director of Adults services and Additional Monies		(7,310)	(7,310)	-	-	(138)
Independent Living Service	The underspend is due to reduced charges from Wolverhampton Homes.	1,865	1,583	(282)	(15.12%)	-
Learning Disabilities Care Purchasing	The overspend is due to additional demand for care packages, this is a significant reduction from the overspend in 2020-2021 which was £1.4 million.	24,714	24,994	280	1.13%	-
Learning Disability Provider	There has been a contribution to Adults Social Care Reserve for Growth and Demand Pressures from underspend because of one off grants within in this service, to support potential pressures going forward.	5,088	5,019	(69)	(1.36%)	620
Mental Health Assessment & Care Management	The overspend is due to additional demand for care packages.	6,551	6,945	394	6.01%	-
Older People Care Purchasing	There has been a contribution to Adults Social Care Reserve for Growth and Demand Pressures from underspend because of one off	21,836	21,836	-	-	268

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	grants within in this service, to support potential pressures going forward.					
Older People Provider Services	There has been a contribution to Adults Social Care Reserve for Growth and Demand Pressures from underspend because of one off grants within in this service, to support potential pressures going forward.	3,608	3,608	-	-	112
Physical Disabilities Care Purchasing		5,089	5,111	22	0.43%	-
Strategic Commissioning -Adults	An underspend across strategic commissioning pending redesign.	1,444	1,247	(197)	(13.61%)	-
<b>Total Adult Services</b>		<b>71,739</b>	<b>71,617</b>	<b>(122)</b>	<b>(0.17%)</b>	<b>862</b>

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<b>Children's Services and Education</b>						
Overall there is a net underspend of £2.9 million (-5.5%) within Children's Services and Education, due to strong financial management and transformative projects and programmes which have achieved significant and positive changes for children and young people living and learning in Wolverhampton. Through the transforming children's service programme we offer a robust approach to managing demand across the children's social care system. This has resulted in a decrease in the number of children requiring statutory services. Our restorative approach to practice, enables us to work with families to offer the right support at the right time, resulting in increased strength and resilience in families.						
Children & Young People In Care	The underspend against placements budget has continued to improve as a result of the robust oversight and management of demand across the service.	31,308	30,094	(1,214)	(3.88%)	-
Director of Children's Services	The underspend is related to budgets for contracts in previous years that were no longer required, and these budgets have been reallocated in 2022-2023.	729	531	(198)	(27.16%)	-
Head of Children's Improvement	Due to the availability of other funding sources, the budget was for #YES project was not utilised in full in 2021-2022, so this has been transferred to the earmarked reserve to cover expenditure in future years.	2,002	1,980	(22)	(1.10%)	148
Headstart		-	-	-	-	-

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Regional Adoption Agency Consortium		-	-	-	-	264
Safeguarding		705	624	(81)	(11.49%)	(14)
Specialist Support	Due to underspend across the directorate, the service has not drawn down grant funding as planned in the budget, allowing this grant funding to be used to fund Children's services expenditure in future years.	3,750	4,101	351	9.36%	-
Strengthening Families	The underspend is due to one-off in-year staffing vacancies, partially offset by agency costs. A Peripetetic Team was approved in December 2021 to negate the difficulties in Social Work recruitment and retention and short term staffing vacancies. Recruitment to this team is progressing and it will be funded from underspends. This is part of a wider Recruitment and Retention strategy.	10,110	8,972	(1,138)	(11.26%)	-
Youth Offending	The underspend relates mainly to in-year staffing vacancies.	1,171	963	(208)	(17.76%)	-
Central Education		(1,174)	(1,174)	-	-	(53)
Director of Education		122	127	5	4.10%	-
Early Years		305	312	7	2.30%	-
Educational Excellence		801	741	(60)	(7.49%)	-

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School Business and Support Services	There has been a contribution to reserves to allow in year efficiencies on PFI contracts to cover future year expenditure.	433	369	(64)	(14.78%)	886
Schools	There has been an increase in School's reserves to ensure funding is ringfenced for expenditure in future schools.	-	-	-	-	2,413
Inclusion Support		1,082	1,080	(2)	(0.18%)	-
Special Educational Needs		(356)	(419)	(63)	17.70%	-
Strategic Commissioning – Childrens	An underspend across strategic commissioning pending redesign.	1,444	1,247	(197)	(13.61%)	-
<b>Total Children's Services and Education</b>		<b>52,432</b>	<b>49,548</b>	<b>(2,884)</b>	<b>(5.50%)</b>	<b>3,644</b>

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<b>Public Health &amp; Wellbeing</b>						
<p>Overall there is a net underspend of £231,000 (-4.29%) within Public Health and Wellbeing, mainly relating to staffing vacancies within local economy and use of one-off grants within Community Safety &amp; Community Cohesion. However, it should be noted that the income received for WV Active significantly reduced due to the pandemic. Following the compulsory closures of the leisure centres, in line with government guidelines, memberships dropped from over 10,000 members in February 2020 to their lowest of 5,300 in December 2020. However, during the final quarter of 2021-2022 (January – March), WV Active membership moved over the milestone mark of 9,114. Plans and targets are in place to ensure that WV Active returns to 10,000 live members by the summer of 2022. In addition, the overall income has also been impacted by the second largest income stream for the service which is related to swimming lessons. In the final quarter of 2021-2022, there has been a shortage of swimming teachers to deliver lessons, this is a national issue, and the service is looking to Swim England to support the local solutions. This shortage along with maternity leave and sickness within the services, has meant that lessons on some days and at certain sites have had to be paused – this has impacted on renewals and new joiners to the programme. Income losses as a result of the pandemic have been funded from one-off grants during 2021-2022.</p>						
Business Continuity & Emergency Planning		8	-	(8)	(100.00%)	-
Commissioning		-	-	-	-	-
Community Safety & Community Cohesion	An underspend due to additional one-off grant funding for staff reallocated to covid related activities.	697	546	(151)	(21.66%)	-
Healthier Places Service		-	-	-	-	-
Healthy Ageing		-	-	-	-	-
Healthy Life Expectancy		-	-	-	-	-

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Leisure Services		1,354	1,354	-	-	-
Public Health Business Management	The Public Health grant is a ringfenced grant and any underspends need to be transferred into an earmarked reserve. The underspend has resulted from reduced activity across contracts and projects during the pandemic, in addition to reprioritising of Public Health staff in the council's response to Covid-19. The reserve will be utilised to fund one-off public health initiatives, including improving health through improved private sector housing.	-	-	-	-	3,824
Starting and Developing Well		-	-	-	-	-
Local Economy		1,530	1,458	(72)	(4.71%)	-
System Leadership		-	-	-	-	-
Homelessness and New Communities		1,792	1,792	-	-	56
<b>Total Public Health &amp; Well Being</b>		<b>5,381</b>	<b>5,150</b>	<b>(231)</b>	<b>(4.29%)</b>	<b>3,880</b>



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<b>Regeneration</b>						
Overall there is a net underspend of £120,000 (-4.29%) within Regeneration mainly due to one-off staffing vacancies held pending a restructure, which has now been concluded generating in year savings. Further analysis is provided below.						
Adult Education		(304)	(304)	-	-	-
City Development		728	728	-	-	(591)
City Planning	The overspend is as a result of the underachievement against income targets in the planning service.	844	944	100	11.85%	(10)
Director Regeneration		569	563	(6)	(1.05%)	87
Enterprise		792	723	(69)	(8.71%)	(89)
Land and Property Investment Support		-	-	-	-	-
Skills	The underspend relates to one-off staffing vacancies. A restructuring exercise has now been concluded.	1,159	1,014	(145)	(12.51%)	182
<b>Total Regeneration</b>		<b>3,788</b>	<b>3,668</b>	<b>(120)</b>	<b>(3.17%)</b>	<b>(421)</b>

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				£000	%	
<b>City Assets</b>						
Overall there is a net underspend of £778,000 (-7.28%) within City Assets mainly as a result of budget efficiencies within Catering, Estates and Valuations and Project and Works Team – Maintenance Programme. Further analysis is provided below.						
Project and Works Team – Capital Programmes		152	182	30	19.74%	-
Catering		(108)	(140)	(32)	29.63%	-
Cleaning	The underspend is as a result of reduced non-commercial building cleaning requirements and proactive management of cleaning resources across the service due to reduced operation of premises.	1,325	1,198	(127)	(9.58%)	-
Corporate Asset Management		8,682	8,590	(92)	(1.06%)	-
Estates and Valuations	The underspend is as a result of increased income from industrial properties and partner occupation within Council offices, new income generation from i9 and staffing efficiencies as a result of employee turnover. These are offset in part by pressures relating to lost income due to vacant commercial rental units. Income from i9 has been incorporated into the 2022-2023 budget approved by Full Council in March 2022.	(4,237)	(4,446)	(209)	4.93%	3

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Facilities Management		1,354	1,437	83	6.13%	58
Project and Works Team – Maintenance Programme	Further scrutiny of spend priorities and on-going improvements to internal control processes. Generation of additional income for rechargeable works on capital projects.	3,519	3,088	(431)	(12.25%)	-
<b>Total City Assets and Housing</b>		<b>10,687</b>	<b>9,909</b>	<b>(778)</b>	<b>(7.28%)</b>	<b>61</b>

Revenue Budget Outturn 2021-2022

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				£000	%	
<b>City Housing &amp; Environment</b>						
Overall there is a net overspend of £70,000 (0.25%) within City Housing and Environment. The service is reporting one-off efficiencies across Waste Services, however, pressures are reported across Transportation, Highways Maintenance and Coroners Services. Pressures are also seen within Parking Services as income levels have not returned back to pre-pandemic levels. Further analysis is provided below.						
Bereavement Services		(2,050)	(2,067)	(17)	(0.83%)	-
Black Country Transport		7	7	-	-	-
Coroners Service	The overspend is due to escalating Coroners and Pathology costs. These pressures have been incorporated into the 2022-2023 budget approved by Full Council in March 2022.	228	369	141	61.84%	-
Director City Environment		214	260	46	21.50%	-
Energy and Sustainability		121	74	(47)	(38.84%)	7
Environmental Services	This underspend is mainly due to unfilled staff vacancies in the service pending a planned restructure.	6,799	6,184	(615)	(9.05%)	-
Fleet Services	The main reasons for this variance are an increase in the costs of hiring vehicles partly offset by additional income. There is a planned fleet replacement programme in delivery to mitigate the increasing hire costs.	1,706	1,911	205	12.02%	-

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Highways Maintenance	The overspend is as a result of additional costs are the costs of winter maintenance	1,587	1,878	291	18.34%	-
Landscaping		42	41	(1)	(2.38%)	-
Licensing		115	115	-	-	289
Private Sector Housing		517	517	-	-	(63)
Markets		(461)	(386)	75	(16.27%)	(8)
Operation & Maintenance of Existing Network	This underspend has arisen from additional income received and vacant posts pending a restructure.	822	705	(117)	(14.23%)	56
Parking Services		(2,895)	(2,895)	-	0.00%	-
Public Protection		1,897	1,898	1	0.05%	-
Street Lighting		2,977	2,996	19	0.64%	-
Transportation	The overspend is mainly due to the additional demand on Passenger Transport services, demand is continually monitored and mitigating actions are being introduced to offset demand pressure.	5,809	6,518	709	12.21%	-
Housing		(352)	(294)	58	16.48%	-
Waste Services	The underspend is due to increased income, reduced costs of waste disposal and efficiency savings, partly offset by additional employee costs.	11,307	10,629	(678)	(6.00%)	500

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Total City Housing and Environment		28,390	28,460	70	0.25%	781

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<b>Finance</b>						
Overall there is a net underspend of £761,000 (-5.21%) within Finance, mainly as a result of reduction in enhanced pensions costs and underspends arising as a result of in year vacancies. Further analysis is provided below.						
Audit Services	The underspend is due to a mix of early retirements, a secondment and unfilled vacancies held across the Audit and Insurance Teams. Temporary appointments have since been made and recruitment processes are ongoing to fully resource the	1,813	1,596	(217)	(11.97%)	364

Revenue Budget Outturn 2021-2022

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	service. An underspend against the ringfenced insurance Fund has been transferred into Insurance Reserve.					
Central Corporate Budgets	The underspend is due to a significant reduction in enhanced pension costs, combined with other lesser underspends against a range of corporate budgets with a contribution to the Transformation Reserve to fund further funding requests.	3,518	3,123	(395)	(11.23%)	274
Commercial Services		164	141	(23)	(14.02%)	(12)
Director of Finance		166	164	(2)	(1.20%)	-
Procurement Services	The overspend is due to the continued reliance of agency staff as the service experiences difficulties in recruiting to permanent posts. This challenge is faced by all procurement teams in the region.	808	912	104	12.87%	-
Revenues & Benefits	The underspend is due to unfilled staff vacancies held across the service and a reduction in postal costs due to fewer recovery notices being issued during 2021-2022. The contribution to Revenue and Benefits reserve relates to Collection Fund accounting treatment around court costs received.	2,783	2,628	(155)	(5.57%)	948

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Housing Benefit Payments & Subsidy	Gross expenditure on housing benefits and associated housing subsidy grants are both in excess of £60 million. Whilst net spend on temporary accommodation has fallen, this has been outweighed by an increase in supported accommodation costs.	748	867	119	15.91%	-
Strategic Finance	The contribution from reserves was to support additional resources within the Agresso Business Support Team.	2,880	2,880	-	0.00%	(155)
The Hub	The underspend is due to unfilled vacancies across both Banking & Payments and Payroll Services as establishments were reviewed in the former and temporary difficulties encountered in recruitment in the latter. These vacancies are expected to be filled leading into the new financial year as new recruitment campaigns are underway. A contribution to reserve is requested to support additional one-off resources in 2022-2023.	1,718	1,526	(192)	(11.18%)	120
Council Tax Rebate Scheme	The contribution to reserves from income from court costs refunds is to support the Council Tax discretionary scheme as reported to Cabinet on 23 March 2022.	-	-	-	-	256



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**APPENDIX 2**

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<b>Total Finance</b>		<b>14,598</b>	<b>13,837</b>	<b>(761)</b>	<b>(5.21%)</b>	<b>1,795</b>

Revenue Budget Outturn 2021-2022

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<b>Governance</b>						
Overall there is a net underspend of £541,000 (-4.57%) within Governance mainly due to the timing of recruitment to vacancies across the directorates and additional income within Legal services. Further analysis is provided below.						
Director of Governance		164	164	-	0.00%	-
Governance Services	The underspend is largely due to vacancies that have emerged across a range of services through the year. There was also a significant underspend in local elections. This was expected as the costs of the combined local, Police and Crime Commissioner and Mayoral elections held this year were effectively shared, part funded by Government and the Combined Authority.	3,118	2,943	(175)	(5.61%)	(229)
Legal Services	The underspend is due to increased levels of external income generation.	1,931	1,674	(257)	(13.31%)	220
Support Services	The underspend is due to a restructure in a large part of the service being completed early in the year. This resulted in a number of vacancies which took several months to fill. Further vacancies have also emerged throughout the year, and the time taken to fill	4,134	3,928	(206)	(4.98%)	(37)

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	these has created a further reduction in spend.					
Projects and Change		413	382	(31)	(7.51%)	(35)
Equalities		152	165	13	8.55%	(50)
Health and Safety	As reported in quarter 3 the underspend arose following a restructure and delay in recruiting to Health and Safety Adviser posts. Two of three vacant posts have now been recruited to. The one remaining vacancy is anticipated to be recruited to during 2022-2023.	302	106	(196)	(64.90%)	-
Deputy Director of People and Change		125	127	2	1.60%	-
Human Resources		1,598	1,614	16	1.00%	(185)
Ward Funds		200	200	-	-	(19)
Governance Saving Target	The underspends across various services within Governance have delivered the Governance efficiencies target for 2021-2022, held against this line.	(293)	-	293	100.00%	-
<b>Total Governance</b>		<b>11,844</b>	<b>11,303</b>	<b>(541)</b>	<b>(4.57%)</b>	<b>(335)</b>

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<b>Strategy</b>						
Overall there is a net underspend of £698,000 (-6.46%) within Strategy mainly as a result of budget efficiencies within ICTS. Further analysis is provided below.						
Strategy		149	145	(4)	-2.68%	(95)
ICTS	<p>The underspend is as a result of reduced Multi-Functional Device usage, part year staffing efficiencies as a result of a restructure which has been completed during the year. In addition, the service has generated additional income from the Printing service. These efficiencies are offset in part by anticipated pressures relating to licencing costs.</p> <p>It is expected that printing service continues to deliver efficiencies, however uncertainty on how inflation will impact on digital contract cost could offset future efficiencies.</p>	6,223	5,908	(315)	-5.06%	95
Organisational Development	The underspend reflects a decrease in training costs, as a result of providing online training and graduates securing permanent placements prior to end of graduate term.	1,187	1,083	(104)	-8.76%	-

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Policy and Strategy		215	130	(85)	-39.53%	-
Insight and Performance		867	782	(85)	-9.80%	-
Service Development		75	123	48	64.00%	-
West Midlands Strategic Migration Partnership		-	-	-	-	-
Customer Services	The underspend is the combined result of staffing, equipment and subscriptions efficiencies, as well as an increase in income.	2,135	1,998	(137)	-6.42%	-
Register Office		(50)	(66)	(16)	32.00%	-
<b>Total Strategy</b>		<b>10,801</b>	<b>10,103</b>	<b>(698)</b>	<b>-6.46%</b>	<b>-</b>

Revenue Budget Outturn 2021-2022

Service/Budget	Narrative	Net Controllable Revised Budget 2021-2022	Net Controllable Actual YTD 2021-2022	Net Controllable Variance (Actual v Budget) 2021-2022		Element Relating to Transfer to/(from) Earmarked Reserves
		£000	£000	£000	%	£000
<b>Communication and External Relations</b>						
Overall there is a net overspend of £114,000 (-4.57%) within Communications and External Relations. Further analysis is provided below.						
Communications	The underspend is forecast due to unfilled staff vacancies and reduced campaign spending due to Covid. The service restructure, postponed since 2020 due to Covid pressures, is now underway.	897	790	(107)	(11.93%)	-
Visitor Economy		915	915	-	-	22
City Events	The overspend is due to the costs of establishing the new events in the city that are anticipated to see higher returns in future years, the longer term effect of the pandemic on confidence in the events industry and the subsequent inflationary pressures. The overspend is partly offset by increased income from Bilston Town Hall, Darts and Park Events.	458	679	221	48.25%	-
<b>Total Communications and External Relations</b>		<b>2,270</b>	<b>2,384</b>	<b>114</b>	<b>5.02%</b>	<b>22</b>

Revenue Budget Outturn 2021-2022

Service/Budget	Narrative	Net Controllable Revised Budget 2021-2022	Net Controllable Actual YTD 2021-2022	Net Controllable Variance (Actual v Budget) 2021-2022		Element Relating to Transfer to/(from) Earmarked Reserves
		£000	£000	£000	%	£000
<b>Corporate Budgets</b>						
Chief Executive and Deputy Chief Executive		393	388	(5)	(1.27%)	
Corporate Budgets	As forecast through the financial year, there was an underspend against Corporate Budgets and Adjustments totalling £4.9 million as a result of budget efficiencies against corporate contingencies.	(1,433)	(5,239)	(3,806)	265.60%	(3,689)
Corporate Adjustments		736	(53)	(789)	(107.20%)	-
Adjustment to Capital Receipts Flexibility	The Budget Report approved by Full Council in March 2021, stated that any efficiencies identified against budgets held in the Corporate Contingency for Budget Growth, if not required, would be used to reduce the level of capital receipts flexibility utilised in 2021-2022. Therefore, any underspends identified have mitigated the need to use the capital receipt flexibility used for revenue transformation activity during 2021-2022 by £5.0 million.	(5,000)	-	5,000	-100.00%	
Apprenticeship Levy		495	539	44	8.89%	-



Revenue Budget Outturn 2021-2022

Service/Budget	Narrative	Net Controllable Revised Budget 2021-2022	Net Controllable Actual YTD 2021-2022	Net Controllable Variance (Actual v Budget) 2021-2022		Element Relating to Transfer to/(from) Earmarked Reserves
		£000	£000	£000	%	£000
West Midlands Transport Levy	The payment required during 2021-2022 was slightly less than the budgeted amount.	10,425	10,316	(109)	(1.05%)	-
Environment Agency Levy		76	76	-	-	-
Birmingham Airport - Rent		(69)	(79)	(10)	14.49%	-
Treasury Management	An underspend against the Treasury Management budget is as a result of rephasing of the capital programme and lower interest rates forecast on borrowing.	37,555	36,506	(1,049)	-2.79%	-
Central Provision for Auto-enrolment and Pay Award costs	An underspend against the Central Provision for Auto-enrolment in 2021-2022 has been realised.	199	-	(199)	(100.00%)	-
Redundancy	Redundancy costs during 2021-2022 were in the region of £885,000. Budget efficiencies identified have enabled the Council to meet the cost without calling on reserves.	-	885	885	-	-
Covid-19 - Corporate	In accordance with the 2022-2023 budget strategy presented to Full Council in March 2022, £5 million of covid grant has been used to support the underlying budget pressures in 2021-2022, thereby releasing general fund resources which can be utilised to meet the budget deficit in 2022-2023. In addition, in light of Our City Our Plan priorities and the ongoing budget challenge,	3,190	3,190	-	-	8,355

Revenue Budget Outturn 2021-2022

Service/Budget	Narrative	Net Controllable Revised Budget 2021-2022	Net Controllable Actual YTD 2021-2022	Net Controllable Variance (Actual v Budget) 2021-2022		Element Relating to Transfer to/(from) Earmarked Reserves
		£000	£000	£000	%	£000
	£3.4 million has been transferred into Our City, Our Plan reserve to ensure we can invest in our priorities going forward.					
Transfer to Reserve - Budget Contingency Reserve	In order to support environmental works going forward, it was proposed that £200,000 be transferred into the Budget Contingency Reserve in November 2021 as part of Performance and Budget Monitoring 2021-2022 report	-	200	200	-	200
Transfer to Reserve - Future Years Budget Strategy Reserve	In accordance with the 2022-2023 budget strategy presented to Full Council on 2 March 2022, as a result of corporate budget efficiencies and underspends across other directorates, £4 million has been transferred into a specific reserve to support the 2022-2023 budget strategy.	-	4,000	4,000	-	4,000
<b>Total Corporate Budgets</b>		<b>46,567</b>	<b>50,729</b>	<b>4,162</b>	<b>8.94%</b>	<b>8,866</b>