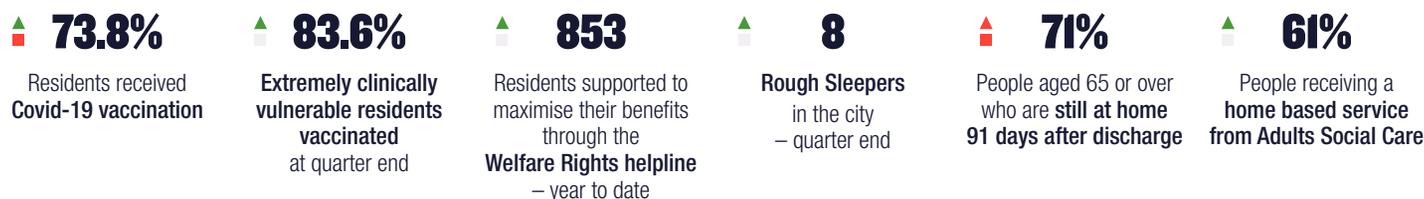


Q4 2021/22 PERFORMANCE UPDATE

SUPPORT PEOPLE WHO NEED US MOST



CREATE MORE OPPORTUNITIES FOR YOUNG PEOPLE



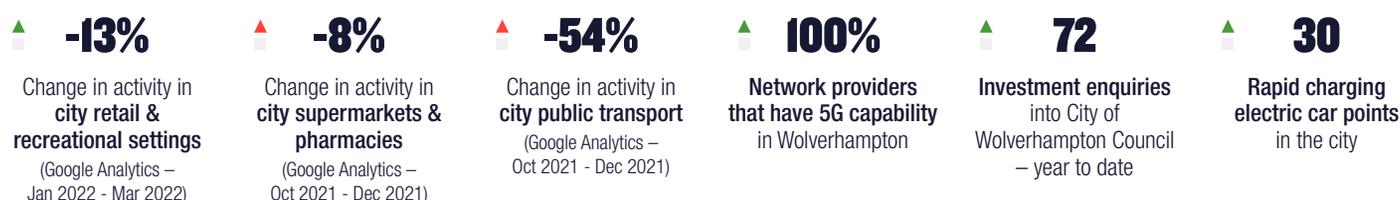
GENERATE MORE JOBS AND LEARNING OPPORTUNITIES



GROW OUR VITAL LOCAL BUSINESSES



STIMULATE VIBRANT HIGH STREETS AND COMMUNITIES



Quarter End = As at 31st March / Year to Date = 1st April - 31st March

KEY ▲ Performance improving ▲ Performance about the same ▲ Performance decreasing
 ■ Better than national average ■ Similar to national average ■ Below national average